

Impact	Very High	5	5	10	15	20	25
	High	4	4	8	12	16	20
	Medium	3	3	6	9	12	15
	Low	2	2	4	6	8	10
	Negligible	1	1	2	3	4	5
			1	2	3	4	5
			Very Rare	Unlikely	Possible	Likely	Very Likely
Likelihood							

RISK TYPE SERVICE -Public Service Excellence, Economic growth FINANCIAL - Financial sustainability GOVERNANCE

CATEGORY Political, Economic, Social, Technological, Reputation, Legislative, Environmental, Competitive, Customer. Partnership

DIRECTION OF TRAVEL
▶ Unchanged
▲ Increased
▼ Decreased

Colour	Score	Detail
Red	16 and above	This is in excess of the Council's risk appetite. Action is needed to redress, with regular monitoring. In exceptional circumstances residual risk in excess of the risk appetite can be approved if it is agreed that it is impractical or impossible to reduce the risk level below 16. Such risks should be escalated through the management reporting line to Corporate Governance Board.
Amber	5 to 15	Likely to cause the Council some difficulties - six monthly monitoring
Green	1 to 4	Low Risk. Monitor as necessary